

## Milacron's Reorganization

### **Why is Milacron being sold? Who are the buyers?**

We have reached an agreement in principle with an investor group owning approximately 78% of our bonds, whereby, subject to a sale process, they will purchase substantially all of the assets of the company as part of a comprehensive financial restructuring. This will allow Milacron to continue operating through the economic downturn and, longer term, with substantially lower interest and debt levels. It is a positive development that the company believes is in the best interests of the company and employees, as well as customers, suppliers and other constituents.

### **Why did Milacron file Chapter 11?**

Despite aggressive cost reduction, and ongoing capacity rationalization, severely reduced sales and orders in recent months – precipitated by the global economic crisis – have impacted liquidity to the point that Chapter 11 filing was necessary. The filing enables Milacron to implement the restructuring and continue to operate its business in the normal course.

### **What is Chapter 11?**

Chapter 11 is the portion of the U.S. Bankruptcy Code that regulates corporate reorganizations. It provides an opportunity for a company to get relief from creditors while it attempts to stabilize its businesses and improve its financial health. Under Chapter 11, a company continues to operate its business in the same manner as it did before the filing and continues to pay its post-filing debts and obligations in the ordinary course of business. Chapter 11 triggers an “automatic stay,” which temporarily freezes all of the company’s debts and obligations to lenders and creditors and any attempts to collect on those obligations.

### **Is Milacron going out of business?**

We would like to stress to you that we are not going out of business. In fact, we will continue to operate in the same manner as we have in the past and we are still here to meet all of our customer’s needs. We are assuring customers that we look forward to taking and filling their orders as always – without any delay or disruption. Our commitment is to serve our customers well throughout this reorganization while laying the groundwork for long-term success.

### **Will Milacron have the money to continue operating?**

Milacron has secured financing which will give us financial stability during the restructuring. We believe this will be sufficient to fund our operations during the process as we transition to new ownership.

### **What happens during the reorganization process?**

During the reorganization process, we expect to continue to operate our businesses in the normal course. In addition, our goal is to emerge as a financially healthier company.

### **Where did we file? Where can I get a copy of the petitions and other documents?**

We filed in the U.S. Bankruptcy Court for the Southern District of Ohio in Cincinnati. Copies of the petitions and other documents filed with the court can be found by visiting the website of our noticing agent, Kurtzman Carson Consultants, at [www.kccllc.net/milacron](http://www.kccllc.net/milacron).

## Milacron Customer Questions

### **How will this affect our current or future orders or service?**

Milacron continues to offer all products and services as in the past. We're still committed to delivering our full range of products and services in a timely fashion and to continue to meet the needs of our customers. Open orders will be filled as usual. Pricing is not affected. Buying agreements remain in place without change. Post-filing, vendors will receive priority payment for goods and services to ensure our operations and order shipments continue as before.

### **How are my service and warranties affected by this?**

Your company and your equipment will continue to be serviced as usual. Your contracts remain the same and will be honored. Warranties are still in place. Our team of professionals remains committed to providing you with the same high-quality services as in the past.

### **What if I have a down payment with you?**

Your money is safe; your down payment still applies; and your account balance is still there. Credit balances are still valid. Payment procedures and terms remain the same. The Milacron team is still committed to fulfilling your order with the same high levels of satisfaction that we have delivered in the past.

### **What does this mean for me as a customer of Milacron?**

Our commitment to our customers is unwavering. We are here as always, ready and able to provide products, technology, expertise and service. The purpose of the financial reorganization is to resolve our liquidity issues – not only in the short term to get through this difficult period now but, more importantly, for long-term sustainability. Our goal is to emerge from this a stronger, healthier company, even better able to meet all your needs.

### **Does this impact your ability to work with your supply chain?**

We value our relationship with our suppliers and recognize their importance in serving you well. The Chapter 11 filing ensures that our vendors will receive priority payments for goods and services provided after the filing. The purpose of our reorganization is to strengthen our financial situation and enhance our ability to maintain strong supply chain relationships.

### **What is the impact of the Chapter 11 filing for Milacron's European, Asian and other overseas operations?**

The filing includes our U.S. and Canadian operations only and does not include our operations outside of the U.S. and Canada.