



MILACRON®

Supplier Guide	MIL	February 19, 2026
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Milacron Global Supplier Guide



Milacron developed this Supplier Guide to ensure our suppliers abide by the same standards and processes that Milacron uses in its supply chain. The Supplier Guide is located on our website at www.milacron.com/supply-chain.

Milacron Purpose

Creating Solutions. Advancing Technology. Leading with Service.

Milacron Core Values

- **People First:** *We perform with integrity, respect, and purpose.*
 - Safety, Culture, Legacy
- **Inspire Innovation:** *We create forward-thinking solutions.*
 - Technology, Continuous Improvement, Visionary
- **Own Our Outcomes:** *We strive for precision and high-quality outcomes.*
 - Leadership, Accountability, Quality
- **Collaboration Wins:** *We partner with intention to achieve impactful results.*

These principles will be woven into every aspect of our operations — from manufacturing to global partnerships — reflecting what we stand for as an organization.



SUPPLIER GUIDE

1.0 Purpose and Scope

The purpose of this Supplier Guide (“Guide”) is to communicate Milacron’s expectations to all current and future Suppliers. These expectations apply to the development, manufacture, and delivery of all products and/or services supplied to Milacron. Suppliers have a direct impact on Milacron’s ability to deliver high-quality products to our customers. Therefore, it is important to understand expectations, identify gaps and track progress to gap resolution. Milacron establishes long-term partnerships with Suppliers who strive to meet performance expectations and comply with regulatory requirements.

Quality and ethical requirements and expectations may take the form of an agreement or specification. The information within this Supplier Guide is provided as a supplement, not as a replacement for or altering of the terms or conditions of pre-established agreements, engineering drawings or specifications.

If conflicting interpretations of the standards arise, the following order of precedence applies unless otherwise noted contractually:

1. Supplier specific agreements
2. Specification Requirements (Drawings noted on Purchase Orders)
3. Milacron Purchase Orders
4. Supplier Guide

2.0 Changes to the Supplier Guide

Milacron reserves the right, at its sole discretion, to modify this Guide, in whole or in part, at any time without notice. Changes to the Guide will become effective when posted on Milacron’s website at www.milacron.com/supply-chain. Suppliers are responsible for checking Milacron’s website for any changes to the Guide.

3.0 Supplier Selection and Approval.

3.1 Supplier Selection and Approval

At Milacron, we follow an open quoting process that allows all companies, regardless of nationality, size, and experience, to offer us their products and services. Our Suppliers are selected based on their capability to deliver, quality, delivery, customer service, total cost of ownership, design & development, manufacturing, strict adherence to ethics and legal

compliance, and ongoing business management and communication. Milacron suppliers will be assessed on these capabilities. The assessment may be conducted through self-evaluation or an onsite assessment performed by Milacron staff. Milacron suppliers are expected to facilitate any requested assessment. Milacron prefers Suppliers who are ISO/AS certified.

After selection as a Milacron Approved Supplier, a company will have the opportunity to participate in the quoting of specific projects. Any award will depend on not only the quoted prices, but also on the analysis of total cost of ownership.

3.2 Supplier Performance

Suppliers are expected to monitor their own performance, however; Milacron will monitor Supplier performance may provide Supplier Scorecards to Suppliers. The level of monitoring depends on which of the below categories the Supplier belongs to.

Approved Suppliers: Suppliers that Milacron evaluated are approved for production and have been added to the local MRP business system. When an adverse trend in performance is identified, actions will be taken to review the Supplier's status. If warranted, Milacron may initiate corrective action activities, including an on-site audit, or re-qualification.

3.2.1 Supplier Scorecards

Milacron uses data to better understand performance and drive improvement. Because Suppliers play such a critical part in Milacron's success in each of these areas, we have developed a supplier scorecard, which includes, but may not be limited to, product quality and on time delivery ("OTD"):

- Non-conformance rate / NC Rate – The number of non-conformances divided by the total number of items delivered.
- On Time Delivery: Delivery performance is calculated as a percentage of purchase order lines received on time divided by total purchase order lines received.

4.0 Supplier Expectations

Suppliers are responsible for ensuring that products and/or services meet Milacron's specifications and requirements.

4.1 Non-Disclosure Agreement

Suppliers will be asked to sign a non-disclosure agreement before any business can be started. It is our policy to utilize Milacron's standard form that has been created for this purpose. Information provided to Suppliers involving various trade secrets, designs, materials and other proprietary information of a secret and confidential nature may include, but are not limited to records, data, schedules, forecasts, processes, procedures, specifications, developments, designs, inventions, models, techniques, improvements or discoveries, patentable and otherwise.

It is Milacron's policy that Suppliers shall not use, transmit, or disclose confidential information to any third party except in accordance with the terms of the non-disclosure or any other written agreement.

4.2 Supply Agreements

In addition to the expectations contained in this manual, Milacron may ask Supplier to execute a Supply Agreement, which may include additional terms and conditions.

4.3 Change Requests

Change control is an essential element of ensuring we maintain the quality of our product. We recognize that continuous improvement efforts may require changes to manage cost, quality, delivery and technology. Substitute materials can be requested and need to be approved in advance. Obsolete components can also happen. Suppliers are required to notify Milacron, in writing, of any change requests and must receive Milacron's written approval in advance of any change requests. Attached as Exhibit A is the "Supplier Deviation & Change Request Form (SDCR)." The SDCR can also be found at Milacron's website at www.milacron.com/supply-chain.

4.4 Sub-Tier Supplier Control

Suppliers are expected to manage sub-tier Suppliers with controls appropriate to performance risk. Suppliers are responsible to ensure that Product(s) manufactured utilize only authentic, conforming and specified material as stipulated in the specification.

Milacron's expectation is that the Supplier has in place formal purchasing and supplier control processes to manage sub- tiers.

Suppliers are responsible for ensuring and controlling the quality of all components and raw materials that are purchased to manufacture products for Milacron. Prior to implementing, sub-tier Supplier changes, or sub-tier process changes, Suppliers are required to advise Milacron.

5.0 Quality Management System

Milacron is certified to ISO 9001:2015 standards and our Suppliers are expected to have a Quality Management System ("QMS") in place that is aligned with or similar to ISO9001 or other globally recognized standards. Suppliers must notify Milacron when changes materially affect the status or scope of the Supplier's QMS.

Supplier must maintain quality standards to retain business. Suppliers are required to provide goods that conform to Milacron's specifications. Suppliers are expected to proactively prevent defects and show downward non-conformance trends. If Milacron discovers a non-conformance, Suppliers must provide prompt and effective containment, root cause analysis, and corrective actions. Suppliers must demonstrate a top-down commitment to quality and continuous improvement.

5.1 Control of Documents

Suppliers are expected to establish, maintain, and document procedures to control all QMS documentation, and all data generated under the QMS. Suppliers are to have a documented procedure for the control and distribution of drawings, documents and/or standards. Obsolete documents are to be destroyed or appropriately identified as such for limited distribution. Milacron uses prints and other controlled documentation to communicate material requirements. Milacron will provide the latest revisions on controlled documentation to the appropriate person identified by the supplier.

5.2 Control of Records

All quality records are to be retained for a period of time equivalent to the design and expected life of the product or material. Suppliers will make available all quality records, in a timely manner, upon Milacron's request.

Data records shall include at a minimum, without limitation, the following:

- Records of Inspection and Test Results
- Production lot size
- Quantities checked
- Items checked
- Quantity of defects found and method of remedy
- Control Records of Inspection Tools and Test Equipment Calibration

Included in each of the above-mentioned items shall be inspection frequencies, inspection results, and corrective actions taken.

5.3 Continuous Improvement

Milacron is committed to collaborating with suppliers on their continuous improvement efforts including but not limited to training and leading activities at the supplier. Both Milacron and our Suppliers can benefit from joint projects in the following ways:

- Improved quality and yield
- Improved production throughput
- Improved customer responsiveness (on-time delivery; lead time reduction)
- Cost reductions (inventory, labor, etc.)

Milacron strives to achieve a world-class supply chain utilizing operational excellence philosophy and methodology centered on lean enterprise thinking and processes. We view ourselves and our Suppliers as extensions of our customer's supply chains. We look to reduce waste and increase velocity and quality across the entire value stream. Suppliers who embrace and apply similar thinking and practices will grow with Milacron.

6.0 Procurement Process

6.1 Request for Quote

Suppliers must carefully review Milacron's drawings and related specifications to ensure they understand and can meet all requirements. If clarification of requirements is needed, contact Milacron before submitting a quote.

All production part issues that are not covered on the existing drawings or specifications shall be communicated by Milacron through a purchase order, a revised drawing, or a Milacron approved deviation. No verbal agreements will be accepted.

6.2 Purchase Order

Purchase orders ("PO") may be presented in the form of traditional PO and will be initiated by Milacron's authorized buyer. The part number and revision number of the purchased material or service will be presented on the purchase order. Purchase prices are subject to the latest acknowledged quotation.

6.3 Invoicing

Invoices submitted to Milacron for payment should be clearly printed and include all necessary information required for prompt processing and payment. Invoice details should include all information specified by the purchase Order. All Invoice can be mailed or emailed to the following addresses.

Email: robin_brown@milacron.com

7.0 Measurement Analysis and Improvement

The Supplier shall monitor and measure the characteristics of the product to verify that product requirements have been met. Evidence of conformity with the acceptance criteria shall be maintained. Data analysis will determine the current level of performance, drive continuous improvement activities, and create performance metric targets. Suppliers are to define, plan, and implement measures where processes affect the quality of products or services that Milacron receives.

7.1 Production and Process Control

Suppliers will have systems in place to define and maintain the manufacturing process and associated controls so that all product(s) conform to their specifications, including, but not limited to:

- Approved and documented production processes, equipment, instructions, and methods that define and control the manner of production.

Suppliers are to identify, document and control key manufacturing process steps that affect product conformance.

7.2 Audit/Assessments

Milacron reserves the right to audit Supplier facilities, processes, components, materials and finished product. These same rights shall be extended to all Supplier subcontractors that provide material/components which go into Milacron's products. Suppliers are expected to facilitate sub-tier supplier qualification audits.

7.3 Control of Non-Conforming Product

Suppliers are to establish and maintain procedures to control that products conform to Milacron specifications. The procedures shall address the identification, documentation, evaluation, segregation, and disposition of nonconforming product.

Rejected products will be subjected to one of the following actions, but not limited to, per Milacron's discretion:

- Onsite repair of the non-conformance by supplier or subcontracted 3rd party
- Return to supplier for rework, at Supplier's cost
- Scrap at Supplier's cost for full credit or refund

7.4 Corrective and Preventative Action

Suppliers are to establish and maintain a corrective action plan ("CAP") for non-conformances. The CAP should include the following requirements at a minimum:

- Analysis of quality data (e.g., manufacturing processes, production defects, product disposition records, quality audit records, etc.) using trending information to identify existing and potential causes of a nonconforming product or other quality problems.
- Investigations to identify the root causes of non-conformances
- Actions needed to correct non-conformances and to prevent a recurrence.
- Verification or validation of corrective and preventive actions to assure their effectiveness

See Exhibit A below



Supplier Deviation & Change Request Form (SDCR)

Document Type: Deviation Request Engineering Change Request

Request Tracking #

Information Header

Submitting Supplier Information to Complete

Vendor Name	<input type="text"/>	Quality Contact	<input type="text"/>
Vendor Code	<input type="text"/>	Quality E-mail	<input type="text"/>
Location	<input type="text"/>	Quality Phone #	<input type="text"/>

Part Information

MILACRON Part Number Affected	<input type="text"/>		
Part Name	<input type="text"/>		
Part Print Revision and/or Specification Number	<input type="text"/>		
MILACRON effected Facility(s)	<input type="text"/>		
Purchase Order (P.O.) Number	<input type="text"/>	MILACRON Requested:	<input type="checkbox"/> Yes <input type="checkbox"/> No <i>check applicable</i>

Supplier Submittal Champion

Name: _____ Title: _____ Signature: _____ Date: _____

Use form to communicate to MILACRON Procurement of any change at the Supplier Level which can effect product form, fit and function. It is the responsibility of the Supplier to ensure that notification and approval is confirmed "PRIOR" to implementation or shipment of product. Refer to MILACRON's Global Supplier Quality Manual and Part Specifications.

Section 1: Supplier Deviation Request

Recurrence

Deviation Section

Deviation Applied to Only P.O. Number	<input type="text"/>	Deviation Quantity:	<input type="text"/>
Current Specification or Process:			
<input type="text"/>			
Proposed Deviation and Deviation Limits:			
<input type="text"/>			
Reason for Deviation, Anticipated Results and Corrective Action:			
<input type="text"/>			

If Deviation is approved, Supplier MUST submit a SCAR 8-D Corrective Action waived By: _____

Section 2: Supplier Change Request - check applicable buttons

Engineering Change Section

Description of Change requested: (Be Specific, include marked up drawing if applicable)	
Effect of Change:	
<input type="text"/>	
Type of Change	<input type="checkbox"/> Design <input type="checkbox"/> Process <input type="checkbox"/> Material Composition <input type="checkbox"/> Sub-Supplier Change <input type="checkbox"/> Other: <input type="checkbox"/> Specification <input type="checkbox"/> Cost Savings <input type="checkbox"/> VA/VE Project <input type="checkbox"/> Quality Improvement
Piece Price Impact Will the piece price be affected by this change? <input type="checkbox"/> Yes <input type="checkbox"/> No If Yes, what is the cost affect? _____	Tooling or Facility Changes Are changes to current tooling and/or facilities needed? <input type="checkbox"/> Yes <input type="checkbox"/> No If Yes, what is the cost affect? _____
Other Concerns Will incorporation of this change affect shipping schedules? <input type="checkbox"/> Yes <input type="checkbox"/> No Time to complete change once approved? _____	Interchangeability Affected? Will assembly interchangeability be affected by this change? <input type="checkbox"/> Yes <input type="checkbox"/> No Will component interchangeability be affected by this change? <input type="checkbox"/> Yes <input type="checkbox"/> No

Implementation and Qualification Plan Submitted Yes No Submission Date:

DO NOT WRITE BELOW THIS LINE - FOR MILACRON INTERNAL USE ONLY

Status

Approved Pending (see additional comments below) Rejected Date:

MILACRON's Rational for Rejection or Qualifying Conditions for Acceptance to Supplier Request:

Depending upon the supplier request, Departments noted below are to review and take action, as appropriate to the request.

<input type="checkbox"/> Approved	<input type="checkbox"/> Rejected By Design Engineering	_____	Date: _____
<input type="checkbox"/> Approved	<input type="checkbox"/> Rejected By Procurement (if applicable)	_____	Date: _____
<input type="checkbox"/> Approved	<input type="checkbox"/> Rejected By Quality	_____	Date: _____
<input type="checkbox"/> Approved	<input type="checkbox"/> Rejected By Operations	_____	Date: _____

